

UNCLASSIFIED

AD NUMBER

AD877986

LIMITATION CHANGES

TO:

Approved for public release; distribution is unlimited. Document partially illegible.

FROM:

Distribution authorized to U.S. Gov't. agencies and their contractors; Critical Technology; 31 JUL 1966. Other requests shall be referred to Assistant Chief of Staff for Force Development, Attn: FOR-OT-UT, Washington. DC 20310. Document partially illegible. This document contains export-controlled technical data.

AUTHORITY

AGO D/A ltr, 29 Apr 1980

THIS PAGE IS UNCLASSIFIED

**THIS REPORT HAS BEEN DELIMITED
AND CLEARED FOR PUBLIC RELEASE
UNDER DOD DIRECTIVE 5200.20 AND
NO RESTRICTIONS ARE IMPOSED UPON
ITS USE AND DISCLOSURE.**

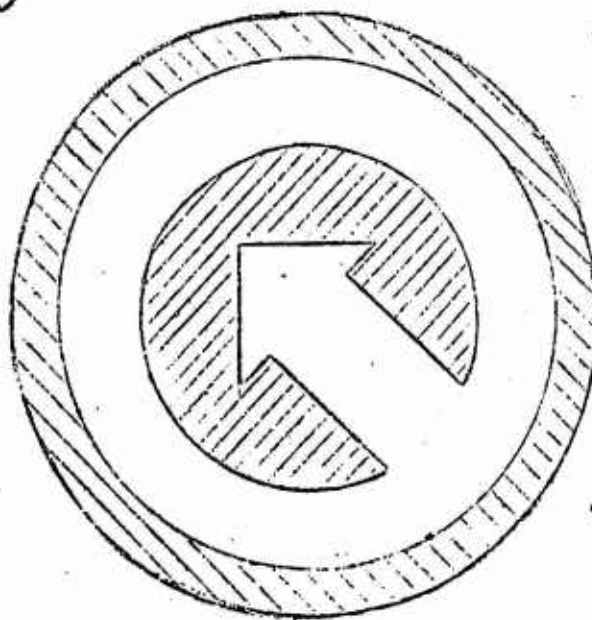
DISTRIBUTION STATEMENT A

**APPROVED FOR PUBLIC RELEASE,
DISTRIBUTION UNLIMITED.**

AD877986

100-2-1
INDEXED

OPERATIONAL REPORT



DDO
RECEIVED
DEC 28 1966
RECEIVED

ON LESSONS LEARNED

STATEMENT IS UNCLASSIFIED

This document is subject to special export controls and each transmittal to foreign governments or foreign nationals may be made only with prior approval of _____

CAM RANH BAY SUB AREA COMMAND (PROV)

CAM RANH BAY

REPUBLIC OF VIETNAM

1 MAY 1966 - 31 JULY 1966

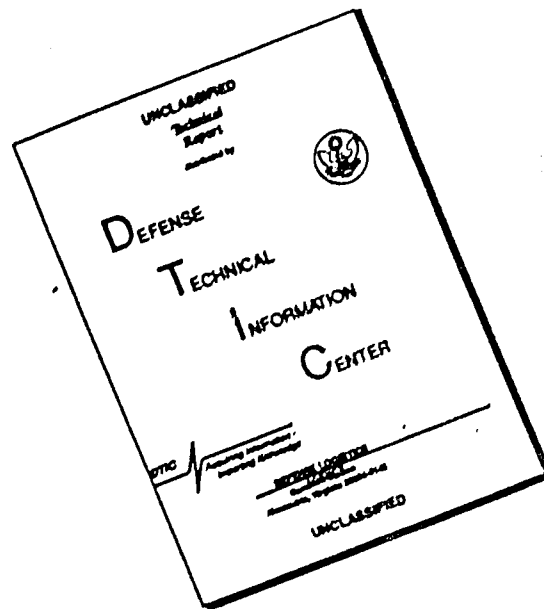
FOROTUT
660276

UNCLASSIFIED REPORT
DISTRIBUTION NO FOREIGN WITHOUT APPROVAL OF
ASSISTANT CHIEF OF STAFF FOR FORCE DEVELOPMENT
(ARMY) ATTN: FOR OT UT, WASHINGTON, D.C. 20310

me 11

41

DISCLAIMER NOTICE



THIS DOCUMENT IS BEST QUALITY AVAILABLE. THE COPY FURNISHED TO DTIC CONTAINED A SIGNIFICANT NUMBER OF PAGES WHICH DO NOT REPRODUCE LEGIBLY.

INTRODUCTION

Organized around the staff concept, the Cam Ranh Bay Sub Area Command (Prov) was activated during this quarter. Likewise, this Operational Report-Lessons Learned is divided into chapters, each chapter being devoted to a particular staff section. However, activities of some of the newly formed staff sections were performed by some of the directorates under the US Army Depot organization. For a complete picture of the activities at Cam Ranh Bay, previously performed by the US Army Depot, the Operational Report-Lessons Learned for the newly activated Cam Ranh Bay Depot should be consulted.

NOT REPRODUCIBLE

TABLE OF CONTENTS

CHAPTER I	Office of the S1/Adjutant Historical Section Special Services Central Post Fund Information Office Cam Ranh Bay Officers' Open Mess Cam Ranh Bay NCO Open Mess Office of Chaplain Protocol	Page 1
CHAPTER II	Office of S-2/3	Page 19
CHAPTER III	Office of the S-4	Page 20
CHAPTER IV	Transportation Office	Page 25
CHAPTER V	Post Engineers	Page 30
CHAPTER VI	Civil Affairs	Page 34
CHAPTER VII	Inspector General	Page 36
CHAPTER VIII	Office of Headquarters Commandant	Page 37

NOT REPRODUCIBLE

CHAPTER I

OFFICE OF THE S1/ADJUTANT

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

During this quarter, the Cam Ranh Bay Sub Area Command (Prov) was activated and organized. During the first part of this year, troop strength at Cam Ranh Bay had been increasing at a rapid rate. Cam Ranh Bay had become a large Army base almost over night. Accompanying these developments came the need for all the activities of housekeeping for a large number of troops. For several months the US Army Depot had been performing both logistical activities as well as housekeeping activities. Recognizing the inherent difficulties in a consolidated command, a split was planned to facilitate a closer definition of depot functions on the one hand and post, camp, and station functions on the other.

The outcome of this split was the activation of two new commands, the Cam Ranh Bay Sub Area Command (Prov) and the Cam Ranh Bay Depot (Prov). The Sub Area Command was activated by General Order Number 11, Headquarters, US Army Support Command, Cam Ranh Bay, APO 96240, dated 3 June 1966, but effective 1 June 1966. This command was organized with the specific mission of providing post, camp, and station functions for the Cam Ranh Bay area. The activating order stated that the required equipment and personnel would be furnished by the existing units at Cam Ranh Bay.

During the existence of this command to date, it has had two commanders. Special Order Number 19, Headquarters, US Army Support Command, Cam Ranh Bay, APO 96240, dated 4 June 1966, appointed Colonel Alfred H. Crawford, Jr, TC, as the commanding officer of the newly created command, effective 1 June 1966. At the same time, Col. Crawford was also appointed deputy commander of the US Army Support Command with duty station at Cam Ranh Bay. By 15 June 1966, Colonel Robert H. Calahan, TC, had arrived at Cam Ranh Bay and had assumed command of the Cam Ranh Bay Sub Area Command, allowing Col. Crawford to become the full time deputy commander for the US Army Support Command. At the end of the reporting period, the key personnel of this command were:

Commanding Officer	- Colonel Robert H. Calahan
Executive Officer	- Lt Col Billy J. Tope
S1/Adjutant	- Lt Col Homer H. Sittner
Sgt Major	- SGM Andrew H. Addy

It was not until 24 June that the officer personnel break-out had been published. All personnel originally assigned to the US Army Depot and the 504th QM Depot as of 31 May 1966 were divided and assigned to either the newly created Cam Ranh Bay Sub Area Command (Prov) or the Cam Ranh Bay Depot (Prov). The physical split was completed on 17 July when the Sub Area Command moved into a new set of quonset buildings about 2 miles from the old US Army Depot Headquarters.

The Cam Ranh Bay Sub Area Command remains a provisional command as of the end of this reporting period. The proposed Table of Distribution

is still in the process of being approved. This TD was the result of long had hard study of the current and projected needs of the post, camp, and station functions at Cam Ranh Bay. The proposed TD includes a small personnel section but no provision for a distribution center in the S1/Adjutant's office. At present, both of these activities are being performed by the Cam Ranh Bay Depot.

Since the Sub Area Command has been charged with the mission of housekeeping duties of Cam Ranh Bay, the headquarters has undertaken a beautification program. Around the quonset buildings, many tropical flowers and trees have been planted in a massive beautification program. It is thought that such a beautification program will not only improve the appearance of Cam Ranh Bay, but it should also have a marked effect on the morale of the troops.

The following activities are responsibilities of the Office of the S1/Adjutant of the Cam Ranh Bay Sub Area Command:

Historical Section:

The historical section was officially established on 1 May 1966, although the extra duty of historical officer had existed since the 504th QM Depot arrived at Cam Ranh Bay in July 1965. The commanding officer of the US Army Depot, realizing the unique growth and development of the logistical complex at Cam Ranh Bay, created a historical section to maintain a permanent documentation of this growth.

The activities of the historical staff encompass:

- a. Preparation and submission of the Operational Report-Lessons Learned.
- b. Maintenance of a photographic file documenting the development of Cam Ranh Bay.
- c. Maintenance of an interview file documenting the development of Cam Ranh Bay as seen by key personnel.
- d. Compilation and screening of the interview file for the preparation of a running narrative of the history of Cam Ranh Bay.
- e. Staff advisor to the commander for all matters pertaining to military history.
- f. Supervises the preparation and submission of unit histories.
- g. Comments on the adequacy of reports of subordinate commands and forwards them to higher headquarters.

During the past quarter, the historical section was quite busy interviewing the many people about to rotate who had been at Cam Ranh Bay for almost a full year. Much valuable historical information has been obtained through these interviews, which have been documented as memorandums for record in the interview file. Photographic coverage through the past quarter has documented all major developments at Cam Ranh Bay.

On 25 July 1966, Cam Ranh Bay was visited by the Command Historian from the 1st Logistical Command. To what proved to be an excellent

turn-out, a conference was presented explaining all of the historical requirements for the commands at Cam Ranh Bay.

Special Services:

During this reporting period, the Cam Ranh Bay Special Services Office was relocated from South Beach to an area known as "Sea-Side Cove" on the South China Sea. At "Sea Side Cove" a recreation area was established and equiped with a swimming beach and basketball and volleyball courts. On a self help basis Special Services erected buildings to provide office space, supply storage facilities, and troop living quarters. In addition, a building was constructed for future use as a snack bar. Troop acceptance of the new recreation area was enthusiastic; however, the travel time consumed in commuting from the cantonment area to the recreation area has demonstrated the need for establishing sports recreation facilities within the cantonment areas. Plans and programs in this connection are now in the process of being developed.

Central Post Fund:

In February, 1966, the USARV Command Welfare Fund was established in Saigon. One of its first tasks was to establish Central Post/Funds throughout the country. One of the five areas chosen was Cam Ranh Bay. Soon after its establishment, the Central Post Fund was allocated \$.75 per man per month for all the units that it serves, including the 35th Engineer Group, and what is now the Port Command, Depot, and Sub Area Command.

The Central Post Fund retained \$.25 per man per month for its operation in support of special services, various awards to units and individuals, and to provide grant funds for special projects and events.

In March, Lt Harry D. Creelman was named Custodian on the Fund. However, it was not until early April that the Central Post Fund became operational. A procurement section was established to provide units with a source of procurement for the various items that they purchased through their individual unit funds.

In July, the dividend from the Command Welfare Fund to Central Post Funds was increased from \$.75 to \$1.00. The Central Post Fund will retain the additional \$.25 per man to increase its capability to support community activities.

The Central Post Fund now supports 75 units in the Cam Ranh Bay area with accounting and procurement for unit funds.

Information Office:

The Information Office, through its public information and command information program, has the mission of increasing the effectiveness of US military forces at Cam Ranh Bay. Part of this mission, through the command information program, is accomplished by increasing the individual soldier's understanding of his role and mission in the Vietnam conflict. The public information program contributes towards the improvement of public appreciation, sympathy, and support of the American military purpose. Keeping the public informed of the role logistical soldiers

are playing in Vietnam is of particular importance for the American military personnel at Cam Ranh Bay. The information office consists of one officer and one enlisted man. The following is a summary of May, June, and July activities.

Public Information: The information office submitted twenty four stories to the 1st Logistical Command for publication. Ten of these stories were published in the Pacific "Stars and Stripes" and the "Observer." The information office submitted 600 hometown news releases and 15 pictures to the Army Hometown News Center for publication in hometown news papers. The information office was host to 14 civilian news media who visited Cam Ranh Bay. These included two newspaper correspondents from Japan, four TV correspondents from Germany, three TV correspondents from France, one TV correspondent from Louisville, Ky., one radio correspondent from Minot, N.D., one newspaper correspondent from France, and two "TIME" magazine correspondents.

Command Information: Unit commanders are now submitting a disposition form to the information office on when and where they are holding their monthly command information classes. A master file is maintained at the information office and the information officer initiates as many classes as possible. Command information material received from higher headquarters is beneficial and interesting; however, sometimes the information office does not receive enough copies to make distribution to all units. When this happens, the material is checked out to the units on a two week period. The information office has started publishing periodically a news letter called the "Sandman". This news letter is usually 4-6 pages long and contains news and happenings at Cam Ranh Bay. The information officer is now conducting a weekly in-country orientation for all newly arriving personnel. Since starting this in June, the orientation has been given to over 1,000 soldiers.

Cam Ranh Bay Officers' Open Mess:

Permission to open the Officers Open Mess was obtained from USARV on or about 10 July 1965. The first meeting of the Board of Governors was held on 4 October 1965. The club was opened in four GP medium tents and is still basically the same. Each member loaned the open mess the sum of \$25.00 to get the mess started. The loans were repaid on 31 July 1966 with a few exceptions.

The open mess was closed temporarily on or about 7 March 1966 to investigate the management and accounting procedures. The mess was reopened on 21 April 1966 and was enjoying success since.

The Board of Governors has examined plans and specifications for a new club building. A request for a loan has been forwarded to DA for financing the new club building.

The big problem confronting the mess is obtaining sufficient trained nationals to assist at the mess. At present, it is necessary to employ military personnel, however, there is a very vigorous training program

being conducted to produce the required trained local nationals. This training program has produced results already.

Cam Ranh Bay NCO Open Mess:

The NCO Open Mess system was approved by USARV on or about 1 July 1965 and opened for business on or about 1 August 1965. The first Board of Governors meeting was held on 28 August 1965.

The members loaned the mess \$10.00 each to begin business. The loans were all repaid as of 31 July 1966. The open mess has had a continuous business and has been very successful.

The Board of Governors has approved and contracted for a central warehouse. It will be completed on or before 30 September 1966.

The Board of Governors has initiated a vigorous building program to build first a large EM Club and second, two NCO clubs.

The NCO Open Mess has a total liabilities and net worth of \$519,452.50 as of 25 July 1966.

Office of the Chaplain:

In July, 1966 the staff chaplain, CH (LTC) Raymond E. Gough, rotated and was succeeded by CH (LTC) Leonard J. Paznonskas. During the same month, CH (Maj) William W. Owen, deputy staff chaplain, was reassigned to the 504th QM Depot.

The religious program is centered around the post chapel, which was completed in February, 1966. With the continuous influx of new troops, existing chapel facilities are already inadequate, and an additional chapel is being build in the cantonment area near the Post Headquarters.

In addition to conducting religious services in the chapel, the chaplains are available for individual counselling, and are also committed to area coverage in caring for the units without an assigned chaplain.

V I S I T O R S

PROTOCOL:

Cam Ranh Bay continued to be the top attraction in the Far East for distinguished visitors. Important visitors included:

1 May 1966 Lt Col McCabe, NTSC
Lt Col Wright, 1st Log
Purpose: Staff Visit

2 May 1966 Brig Gen Friedman, CG NTSC
Lt Col Davies, NTSC
Capt Adrnt, NTSC
Purpose: Command Visit

2 May 1966 Brig Gen Mount, Dep CofS Personnel & Adm MACV
Lt Col Galliger, MACV
Aide
Purpose: Orientation

3 May 1966 Brig Gen Lollis, Dep CG 1st Log
Col Troup, CofS 1st Log
Lt Col Hewitt, 1st Log
Lt Hawkins, Aide
Purpose: Command Visit

4 May 1966 Col Grady, Dep J-1 MACV
Col Philp, Dep J-1 MACV
Purpose: Staff Coordination

5 May 1966 Col Larson, USARV G-4
Lt Col Johnson, 1st Log
Purpose: Staff Visit

5 May 1966 Col Cole, 2d Signal Gp
Col Domineque, Def Comm Agency
Lt Col Pelland, CG 41st Sig Bn
Purpose: Orientation

5 May 1966 Brig Gen Moore, USARV PM
Purpose: Coordination

5 May 1966 Col Josephson, 1st Log
Purpose: Staff Coordination

6 May 1966 Brig Gen Friedman, CG NTSC
Purpose: Command Visit

6 May 1966 Brig Gen Lollis, Dep CG 1st Log
Lt Col Hewitt, 1st Log
Col Troup, CofS 1st Log
Purpose: Command Visit

8 May 1966 Brig Gen Friedman, CG NTSC
Purpose: Command Visit

9 May 1966 Maj Gen Meyer, CG SMCV
Col Terry, CG 2d Sig Bp
Purpose: Command Visit

11 May 1966 John E. Moss, Congressman (D-Cal)
John S. Monagan, Congressman (D-Conn)
David S. King, Congressman (D-Utah)
Henry Hestonki, (D-N.J.)
Robert Griffin, Congressman (R-Mich)
Donald Rumsfeld, Congressman (R-Ill)
Howard Callaway, Congressman (R-Ge)
Norman Kornish, Congressional Assistant
Vincent Migliere, Congressional Assistant
Mr. Hoback, Congressional Assistant
Maj Gen Riffler, CG 1st Log Command
Brig Gen Friedman, CG NTSC
Purpose: Orientation

11 May 1966 Mr. Osamu Muroshi, Japanese (Mainichi) Newspaper
Purpose: CRT Article

13 May 1966 Ambassador Siemond Von Braun, West German Observer to UN
Ambassador Wilhelm Kopf, West German Ambassador to Vietnam
Lt Gen Heintges, Dep CG MCV
Lt Col Tzschaschew, West German Attache to Vietnam
Purpose: Orientation

14 May 1966 Mr. Thomas D. Morris, Asst Sec of Def (MANPOWER)
Lt Gen Edmundson, USAF
Frank Bertino, Asst Consultant Sec Def
Dr. Shirley Fisk, Dep Sec Def (HEALTH & MEDICAL)
Brig Gen McGovern, MCV J-1
Brig Gen Friedman, CG NTSC
Capt Darden, Escort
Purpose: Inspection Tour

14 May 1966 Lt Gen Chang Quo Xing, Nationalist China's Vice Minister of Def
Maj Gen Chia Wei-Lu
Maj Gen Chang Chih Siu
Col Lu Shi Ping
Col Liu I Chun
Lt Col Wu Ten Hwa
Lt Col Lu Shih Cain
Capt Mr Hsiao
Capt Tran Dinh Nhu
Lt Lio Fu Sheng
Maj Cao Huan Ve, Vietnamese Escort
Lt Col Wolcomb, US Escort
Purpose: Orientation

15 May 1966 Brig Gen Loftis, Dep CG 1st Log
 Brig Gen Friedman, CG NTSC
 Purpose: Command Visit

17 May 1966 Maj Gen Vinh Loc, II Vietnamese Corps Cmdr
 Brig Gen Phan, 2nd Div CG
 Brig Gen Tuan, CG Special Forces
 Brig Gen Thang, Minister of Rural Construction
 Maj Gen Eifler, CG 1st Log
 Brig Gen Friedman, CG NTSC
 Dr. Que
 Mr. Moyers
 Mr. Campbell
 Col Penrick, 1st Log
 Maj Johnson, 1st Log
 Capt Koger, Aide
 Purpose: Refugee Arrival

17 May 1966 Capt Hunkent, USN CG NSTS Saigon
 Lt Cmdr Roland, NSTS Operations
 Purpose: Orientation

18 May 1966 Mr. Carr, Office of the Sec of Def
 Mr. Marks, USAF
 Capt Larstrum
 L. C. Chamberlain
 Maj Brooks
 Cmdr Birins
 Maj Hanley
 Lt Col Walters
 Purpose: Munitions Inspection

18 May 1966 Brig Gen McGowan, Office of the Sec of Def
 Col Medler
 Maj Curran
 Purpose: Orientation

19 May 1966 Brig Gen Friedman, CG NTSC
 Purpose: Command Visit

22 May 1966 Governor Scranton, Pennsylvania
 Mr. Wilson, US Embassy
 Maj Gen Eifler, CG 1st Log
 Brig Gen Friedman, CG TSC
 Col Troup, CofS 1st Log
 Mr. Rice
 Mr. Birk
 Mr. Bossone
 Mr. Snyder
 Capt Koger
 Lt McGarron
 Purpose: Orientation

22 May 1966 Col Solff, MACV J-3
Col Service, MACV
Maj DeWitt
Purpose: Orientation

25 May 1966 Ambassador Leonhart, Dep Sp Asst to the Pres (Non-Mil Construction)
Mr. Stubbs, US Embassy
Brig Gen Friedman, CG NTSC
Mr. Mott, AID
Purpose: Briefings on AID & Port Construction

27 May 1966 R. M. Hodgson, TMA (Kennedy Space Center)
R. Forhan, TMA (Kennedy Space Center)
C. C. Purgis, TMA (Kennedy Space Center)
Purpose: Evaluation

28 May 1966 Col Bolton, Dep CofS FFV
Capt Keys, FFV
Purpose: Orientation

29 May 1966 Brig Gen Friedman, CG NTSC
Purpose: Command Visit

30 May 1966 Mike Demorest, Time Magazine
Frank McCollah, Time Magazine
Purpose: Story on Cam Ranh Bay

30 May 1966 Maj Gen Turner, USAF
Brig Gen Moore, USAF
Brig Gen Friedman, CG NTSC
Col Lehman, FFV
Maj Pruett, Aide
Purpose: Orientation

2 Jun 1966 Lt Gen Engler, Dep CG USAF
Brig Gen Miller, Asst Dep CG USAF
Brig Gen Lellis, Dep CG 1st Log
Brig Gen Flosser, CG 18th Eng Bde
Brig Gen Friedman, CG NTSC
Col Zimler
Purpose: Command Inspection

2 Jun 1966 Maj Gen Kiunard, CG FFV I
Brig Gen Friedman, CG NTSC
Purpose: Orientation

3 Jun 1966 Maj Gen Eiflor, CG 1st Log Cnd
Brig Gen Friedman, CG NTSC
Purpose: Command Visit

3 Jun 1966 General Westmoreland, COMUSMACV
Brig Gen Friedman, CG JTSC
Purpose: Command Inspection

4 Jun 1966 Brig Gen Friedman, CG JTSC
Purpose: Command Inspection

5 Jun 1966 Lt Col Sharp, CG 21st Sig Gp
Sgt Maj Hockenberry, 21st Sig Gp Sgt Maj
Purpose: Orientation

5 Jun 1966 Frank X. McVerney, Maritime Administration
Ralph Cadeaux, Consul American Embassy
Cmdr Loughton, HSTS, Saigon
Purpose: Discuss Merchant Seaman Club

6 Jun 1966 Lt Col Jones USARV G-4
Mr. Fletcher ASEC
Mr. Caron, ASEC
Mr. Miller, ASEC
Capt Dowds, 1st Log
Capt Kitchell, 1st Log
Purpose: Railroad Survey

7 Jun 1966 Col Petrilli, USARV IG
Col Benton, USARV IG
Col Kendrick, USARV IG
Purpose: Inspection

7 Jun 1966 Brig Gen Friedman, CG JTSC
Purpose: Command Inspection

8 Jun 1966 Mr. Dixon, Defense Fuel Supply Center
Mr. Moorleshen, Defense Fuel Supply Center
Cmdr Cantion
Lt Cmdr Standsberry
Purpose: POL Inspection

8 Jun 1966 Brig Gen Lollis, Dep CG 1st Log
Brig Gen Friedman, CG JTSC
Purpose: Command Inspection

8 Jun 1966 Brig Gen Conroy, Western Area Mil Traffic & Terminal Svc Mgmt
Col Ficaolis
Maj Ostner
Capt Kenney
Purpose: Orientation

9 Jun 1966 Mr. Frank B. Brooks, Chief SPAR Team
Mr. Leo J. Morawski, SPAR Analyst
Mr. Dan Heller, SPAR Examiner Specialist
Purpose: Orientation

10 Jun 1966 Lt Gen James Polk, Asst CofS Force Development, RM
Brig Gen Friedman, CG CRBSC
Lt Col Mackinnon
Col Owen
Purpose: Orientation

11 Jun 1966 Brig Gen Friedman, CG CRBSC
Purpose: Command Visit

13 Jun 1966 Brig Gen Ploger, CG 18th Eng Bde
Purpose: Jnc Coordination

14 Jun 1966 Brig Gen Friedman, CG CRBSC
Purpose: Command Visit

14 Jun 1966 Col Ivons, 1st Log Trans Off
Maj Hicks, 1st Log
Purpose: Orientation

16 Jun 1966 Col (Chap) David L. Wilson, USARV Chap
Purpose: Orientation

17 Jun 1966 General Collins (Ret), President American Red Cross
Mr. Robert C. Lewis, Vice President American Red Cross
Mr. Harry L. McCullohs, Dir of Ops South East Asia APO
Maj Burdeau, MICOV
Purpose: Observation of Operations

18 Jun 1966 Brig Gen Friedman, CG CRBSC
Purpose: Command Visit

21 Jun 1966 Brig Gen Lollis, Dep CG 1st Log Cnd
Brig Gen Friedman, CG CRBSC
Lt Hawkins, Aide
Purpose: Command Visit

21 Jun 1966 Col Lyons, 1st Log Trans Off
Lt Col Hoskin, MC
Mr. Arthur Hodgson, Vice President Vinnell Corp
Mr. Theodore Sphornbauer, Project Mgr Vinnell Corp
Mr. Bruce Hodgman, Maint Supt Vinnell Corp
Mr. Robert Love, Maritime Supt Vinnell Corp
Lt Col Snyder, 1st Log
Lt Col Lemon, USARV Eng Section
Purpose: Discuss Vinnell Corp's "Project Power Float"

22 Jun 1966 Maj Gen Collins, CG 4th Inf Div
Brig Gen Friedman CG CRBSC
Lt Col Kitchen
Lt Col Bezich
Lt Col Brian
Maj Dunn
Purpose: Orientation

23 Jun 1966 Brig Gen Crowley, MACV J-4
Col Maedler, OSD
Mr. Lee
Purpose: Orientation

24 Jun 1966 Brig Gen Friedman, CG CRBSC
Purpose: Command Visit

25 Jun 1966 Col Lyons, 1st Log Trans Officer
Lt Col Hoshin, AIC
Lt Col Lemon, USARV Eng Section
Purpose: Arrival of 1st "Power Float" ship FENOM CREEK

26 Jun 1966 Col Gilman, 1st Log Material Readiness
Lt Col Newlands, 1st Log Material Readiness
Purpose: Orientation

28 Jun 1966 Col Jones, Dir of Plans DCSLOG, DL
Col Hutchins
Lt Col King
Maj Gessor
Purpose: Orientation

28 Jun 1966 Brig Gen Friedman, CG CRBSC
Purpose: Command Visit

29 Jun 1966 Col Burshell, CG 34th Direct Support Gp
Lt Col Davis, CG Corpus Christi Bay
Purpose: Visit

30 Jun 1966 Lt Col Lee, CG 2d ROK Marine Bn, 2d ROK Bde
Purpose: Visit

30 Jun 1966 Rear Admiral Lomas, Office of International Security Affairs
Brig Gen Friedman, CG CRBSC
Lt Col Shea, MACV Escort
Purpose: Orientation

1 Jul 1966 Mr. Fernandez, Ambassador to Vietnam from Australia
Senator Sinclair, Australian Senator
Senator Cotton, Australian Senator
Senator Fitzgerald, Australian Senator
Congressman Armstrong, Australian Congressman
Congressman Cross, Australian Congressman
Congressman Reynolds, Australian Congressman
Congressman Fry, Australian Congressman
Congressman Jones, Australian Congressman
Maj Gen McKay, CG Australian Forces in Vietnam
Purpose: Orientation

2 Jul 1966 Maj Gen Davison, Commandant Command & General Staff College
Brig Gen Friedman, CG CRBSC
Maj Gilpatrick
Purpose: Orientation

3 Jul 1966 Admiral Sharp, CTOPAC
General Westmoreland, COMUSMACV
Brig Gen Friedman, CG CRPSO
Maj Gen Wifler, CG 1st Log Cnd
Rear Admiral Wesler, CG Da Nang
Purpose: Updating

4 Jul 1966 Rear Admiral Walzen, CG Task Force 73
Five Staff Officers
Purpose: Orientation

5 Jul 1966 Brig Gen Friedman, CG CRPSO
Purpose: Command Visit

5 Jul 1966 Col Lyons, 1st Log Trans Off
Purpose: Inspection

5 Jul 1966 Col Ziegler, Chief AMC Customer Assistance
Col Steinmetz, Plans & Programs 2d Log
Col Vassett Dep Supply 1st Log
Purpose: Orientation

6 Jul 1966 Col A. L. Morrison, Dp CG HQ's Area Command
Purpose: Farewell Visit

7 Jul 1966 Maj Gen Wifler, CG 1st Log Cnd
Brig Gen Friedman, CG CRPSO
Capt Stroup, Aide
Purpose: Command Visit

7 Jul 1966 Congressman Murphy, US House of Representatives
Congressman Gilligan, US House of Representatives
Congressman Roncalio, US House of Representatives
Congressman McGrath, US House of Representatives
Congressman Keith, US House of Representatives
Congressman Hathaway, US House of Representatives
Congressman Carter, US House of Representatives
Congressman Pucinski, US House of Representatives
Congressman Schicler, US House of Representatives
Congressman Duncan, US House of Representatives
Maj Gen Lightner, USAF
Col Chapman, USAF
T/Sgt Letbetter, USAF
Capt Barden, MACV Escort
Capt Hurst, MACV Escort
Maj Trinkler, USARV
Purpose: Orientation

8 Jul 1966 Col Grant, Chief of Services USARV G-4
Lt Col Walters USARV G-4
Purpose: Orientation

8 Jul 1966 Lt Gen Englar, Dep CG USARV
 Brig Gen Lollis, Dep CG 1st Log
 Brig Gen Miller, Asst Dep CG USARV
 Brig Gen Friedman, CG CRBSC
 Purpose: Updating

9 Jul 1966 Mr. Dunham, President Alaska Barge and Tug
 Col Robertson, USAF
 Purpose: Planning Meeting

11 Jul 1966 Brig Gen Dunn MACV J-4
 Brig Gen Lollis, Dep CG 1st Log
 Brig Gen Friedman, CG CRBSC
 Purpose: Updating

11 Jul 1966 Col Pink, TAGO, DA
 Maj Christensen, TAGO, DA
 Miss Crawford, TAGO, DA
 Miss Walsh, TAGO, DA
 Miss Teetsel, TAGO, DA
 Purpose: Discuss Special Services Program

12 Jul 1966 Mai Prayed, Thailand Sect Gen of Economic Development Board
 Lt Gen Trai Booc Tam, Vietnamese Army
 Lt Gen Krinssek, Thailand Army
 Admiral Jiniwat, Thailand Navy
 Mr. Tracy Park, Director USAM Thailand
 Charles Strong, Chief Capital Projects Division
 Col Watson, US Army, Thailand
 Maj Holleran, US Army, Thailand
 Ted Morse, USAID
 Al Cromer, USAID
 Larry Mariavilli, USAID
 Tom Naughton, USAID
 Pierre Sale, USAID
 Lt Col Kenworthy, USAF
 Mr. Nott, USAID
 Lt Col Bang, Cam Ranh Mayor
 Purpose: Orientation

13 Jul 1966 Col Stewart, CINCPAC Rep
 Cmdr Strunk, USN CINCPAC
 Purpose: Orientation

14 Jul 1966 Brig Gen Friedman CG, CRBSC
 Col Grimm, CO Sub Area Cmd Nha Trang
 Lt McCarron, Aide
 Purpose: Command Visit

15 Jul 1966 Rear Admiral Isaman, USN Task Force 72 Cmdr
 Purpose: Visit

16 Jul 1966 Brig Gen Raymond, MACV Construction Officer
Brig Gen Friedman, CG CPSC
Purpose: Discuss Construction at Cam Ranh Bay

16 Jul 1966 Secretary Nitze, Secretary of the Navy
Dr. Robert Prosch, Asst Sec of the Navy
Rear Admiral Bringle, DCS OPS
Rear Admiral Swanson, AGNO
Rear Admiral Isman, Task Force 72 Cmdr
Brig Gen Garretson, USMC
Brig Gen Friedman, CG CPSC
Col Dwyer, USMC
Purpose: Orientation

17 Jul 1966 Col Lison, DCS Ltr DA
Lt Col Piercefield DCS Ltr DA
Lt Col Shivelov, USARV G-4
Purpose: Orientation

18 Jul 1966 Maj Gen Roland Anderson, CG Weapons Command
Brig Gen Friedman, CG CPSC
Maj Keys, USARV
Purpose: Orientation

18 Jul 1966 Brig Gen Friedman, CG CPSC
Maj Wilson
Purpose: Command Visit

19 Jul 1966 Admiral Riviera, Vice Chief of Navy Operations
Rear Admiral Schade, Vice CofNO: P&O
Rear Admiral Husband, Cmdr Navy FROTHGOW
Rear Admiral Isaman, Task Force 72 Cmdr
Capt Garvey, Navy Forces, Vietnam
Capt Steward, Cmdr Task Force 115
Capt King, Cmdr Navy Support Activity Saigon
Capt Graves, OICC
Capt Estes, Cmdr Task Group 115.2
Lt Cmdr Carter, Aide
Maj Christensen, Aide
Purpose: Orientation

20 Jul 1966 Brig Gen Lollis, Dep CG 1st Ltr Cmd
Purpose: Command Visit

21 Jul 1966 Ambassador Saliez, Belgium Ambassador to Vietnam
Purpose: Orientation

24 Jul 1966 General John K. Waters CINCPAC
Col Dort
Lt Col Twitchell, Aide
Lt Col Kinsey USARV Escort
Lt Col Egen
Maj Siemsen
Capt Lewis
Capt Padilla MACV IO
Purpose: Final Visit

24 Jul 1966 Col Kirkbridge, Senior Army Deputy MACV J-5
 Capt Stokes, USN MACV J-5
 Col Johnson, MACV J-5
 Lt Col Hackett, MACV J-5
 Purpose: Orientation

25 Jul 1966 Col Myers, CG Traffic Management Agency MACV
 Lt Col Acosta, MACV
 Lt Col White, MACV
 Purpose: Orientation

28 Jul 1966 Col Turner, 1st Log
 Lt Col Short, 1st Log
 Maj Kwasniewski, 1st Log
 Purpose: Staff Visit

28 Jul 1966 Dr. Robert L. Brooks, Asst Sec of the Army
 Brig Gen Lollis, Dep CG 1st Log Cnd
 Col Harold Rice, USA
 Col John McLaughlin, OCSIA
 Col Alvin Wilder, OCSIA
 Lt Col Walter Terry, OCS
 Lt Col Swine, USARV
 CWO Uebelin, USA
 Purpose: Orientation

29 Jul 1966 Mr. Clifford Miller, Chairman Bureau of the Budget
 Maj Gen Frank Osmanski, USA (Ret)
 James Peterson, Rand Corp
 Col Austran, CINCPAC Rep
 + 6
 Purpose: Orientation

30 Jul 1966 Lt Gen Starbird, Director of Defense Communication Agency
 Brig Gen Torry, CG 1st Sig Gp
 Brig Gen Huey, USAF MACV J-6
 Col Foulk, USAF
 Col Morrison, Defense Communication Agency
 Capt Ward, USN
 Col Hall, Defense Communication Agency
 Purpose: Orientation

31 Jul 1966 Tom Priestly, NBC
 Al Messerman, NBC
 Lutz Grudnau, NBC
 Klaus Mahnel, NBC
 Joe Zexle, NBC
 Len Tucker, NBC
 Elmer Burnstein, ABC
 Ed Hedlam, ABC
 Alex Stefanopoulos, Greek Press
 Bett Cazoan, Joint US Public Affairs Office (JUSPAO)

31 Jul 1966 Cont

Francis Tagami, JUSPAO
Wanda Harrington, JUSPAO
Darlene Wheatley, JUSPAO
Jane Cratt, JUSPAO
Jackie Rubenik, US Embassy
Barbara Ritter, US Aid
Cmdr Moorhead, USN
Cmdr MacKencher, USN
Lt Col Thompson, MACV IO
Lt Cmdr Ellis, USN
Lt Cmdr Sullivan, USN
Lt Col Kacagiri, MACV IO
Sgt Maj Du Charme, USMC
AIC Bonet, USAF
Purpose: Orientation

The protocol officer for this period was Captain John T. Ragusa. Additionally, he was project officer for visits which included fixing arrangements for transportation, and selection of briefing officers.

On 21 July 1966, the protocol responsibility was shifted from the Sub Area Command to the US Army Support Command, Cam Ranh Bay. Captain Ragusa was also transferred to this command and continued as protocol officer for General Friedman.

SECTION II COMMANDERS RECOMMENDATIONS

Lessons Learned:

Job Assignment

Item: Shortage of trained enlisted personnel for technical duties.

Discussion: The source of most military clerk-typists is on-the-job training. As a result, extensive time is consumed in training these personnel before they become proficient at their assigned duties.

Observation: Careful consideration should be given to assigning enlisted personnel according to their school trained MOS.

Maintenance of Historical Files

Item: Many units do not maintain the required historical files.

Discussion: Many units are not maintaining the proper historical files as required by regulation as well as by AR 345-210 and AR 345-215. As a result, much of the history of many of the units could go untold.

Observation: As a result of recent indoctrination of unit historical officers, the temporary reading files are being screened for pertinent correspondence. Such correspondence will be placed in the permanent files as described by the historical regulations.

CHAPTER II OFFICE OF S-2/3

SECTION I: SIGNIFICANT ORGANIZATIONAL ACTIVITIES

The Cam Ranh Bay Sub-Area (Provisional) headquarters was formed on 1 June 1966. The headquarters has a mission of providing administrative and support facilities to lodger units. Included in the mission are provisions for the planning and coordination of physical and tactical security for the Cam Ranh Bay Depot (Prov) and the Cam Ranh Bay Port (Prov). In addition, the headquarters plans for the reception of newly assigned units, allocates real estate for billets and operational areas, exercises staff supervision and coordination over intelligence and counterintelligence for this installation, and operates recreation facilities for troop morale.

A provisional security company that was organized on 11 April 1966 was inactivated on 23 May 1966. A study revealed that this unit did not have the personnel or equipment to protect this facility from an armed attack and only had a limited capability to detect saboteurs. The support mission of this installation precluded the additional increase in personnel that was required. Consequently, the unit was dissolved to prevent a waste of manpower.

A Mobile Inshore Undersea Warfare Surveillance Unit (MIUWS) was assigned to this installation during the month of May. This Naval detachment was given a mission of harbor security. It became operational on 13 July 1966. The detachment has the responsibility of protecting all ships from swimmers, small boat attacks and sabotage.

The arrival of many new units and the programmed arrival of personnel and equipment expected at this installation during the remainder of calendar year 1966 has created a real estate problem. Therefore, it has become necessary to formulate plans to locate some of these organizations above the USAF Base on the northern end of the Cam Ranh Bay Peninsula.

A Tactical Operations Center was established 23 June 1966 at Ba Ngoi. It is under the operational control of the mayor of Cam Ranh City. The purpose of the TOC is to coordinate and disseminate intelligence information to Free World Forces within the Cam Ranh City area. This headquarters has daily representation at the TOC.

SECTION II: COMMANDER'S RECOMMENDATIONS

Personnel: The Headquarters has an insufficient number of military police to perform required functions. Presently, the 630th Military Police Company is responsible to provide law and order for an installation with a strength of approximately ten thousand men. In addition, this unit is required to furnish security for the Cam Ranh Bay Port. Therefore, it is strongly recommended that priority consideration be given to assigning two additional military police companies to this command.

CHAPTER III

OFFICE OF THE S-4

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

The S-4 Section of CRB Sub Area Command began this period as the Directorate of Station Supply. The activities assigned to the section as of 1 May were: Installation Property Book Section, Imprest Fund, Class I Ration Breakdown, to include the Issue Commissary, Class II & IV Support Area Supply Activity. At various times during the months of May-July the Quartermaster Laundry, Property Disposal Office and the Class III Retail Activity were also under the staff supervision of the Director of Station Supply/S-4. Since they were operated by TC&E units the operational control has remained relatively stable.

On 27 May 1966, the Director of Station Supply was designated S-4 US Army Depot, Cam Ranh Bay. Upon division of Cam Ranh Bay Depot and CRB Sub Area Command on 1 June 1966, the S-4 section, assuming its present designation, went with the Sub Area Command.

During this period of rapid reorganizations, this section performed the normal garrison function of an S-4 under the direction of Major Eugene R. Chaney. He was assisted by M/Sgt Robert Strodbeck, NCOIC. Normal functions included, but were not limited to, processing reports of surveys, approving lateral transfers, maintaining accountability of installation property, supervision of the myriad activities in the section and keeping the commander abreast of problems or operations which occurred in the S-4 area of responsibility.

The activities presently assigned to S-4 are:

Installation Property Book Section

The Property Book Section received and issued supplies for the following activities:

- a. A newly established COLA Mess
- b. Increased BOC facilities
- c. Increased number of sections assigned to CRB Depot and the CRB Sub Area Command.

The Property Book Officer, CW2 George Cippoletti, was also responsible for equipment transfers during the reorganization under COSTAR. Detailed instructions, spreadsheets and required forms were assembled in package form and distributed to each unit. Equipment transfers are still in process. A proposed table of distribution and allowances for the approved TD at CRB was submitted.

Requests for over 400 line items of supplies and equipment were processed.

Food Service Section

The Food Service Section is composed of 2Lt. Frank Kwiatkowski, SFC John Garcia and SFC Oscar Horn. Their section provided the following services during the month of May:

- a. Assisted mess stewards in training newly assigned personnel.
- b. Inspected the 22 separate troop mess facilities to insure that food was being properly prepared and that the areas conformed to the proper state of police and sanitation.

In addition this section is also responsible for awarding the CRB "Best Mess Award". Headquarters Detachment, US Army Depot won the award for May & July. The 524th QM Company took first place honors in June. Besides assisting US personnel, Lt. Kwiatkowski also assisted nearby ROK Marines in training KP's and cooks. In June & July between 6 and 20 Korean Marines have received on-the-job training in US mess halls learning to use equipment which they will use in their own units. Perhaps the most important accomplishment during the period was the activation of the ice cream plant of Barge Reefer 6668. The Food Service personnel initiated the operation and then turned it over to the 96th S&S Bn. Troop messes are now receiving ice cream regularly.

On 1 June, because of a reorganization, the Food Service Section was assigned to the S-4. Services provided remained the same, however. When the relocation of US Army Support Command, Cam Ranh Bay to Cam Ranh Bay, this section received the additional mission of Food Service administration for the Support Command. This area of responsibility includes 40 troop messes and 6 non-appropriated fund activities located in Cam Ranh and approximately 25 additional messes located within the Cam Ranh Bay Support Command area, in addition to 10 or more non-appropriated funds.

Class I Ration Distribution-Issue Commissary

From 1 May to 31 July both Class I operations and Issue Commissary operations have mushroomed. The Class I point began the period supporting 47 separate messes or approximately 17,000 troops to include 5,000 Air Force personnel. Now 54 separate messes are supported representing 22,000 troops. In order to increase cold storage space, 10 additional 1,600 cu. ft. refrigerators were constructed for a total of 27,200 cu. ft. of refrigerated storage space.

On 1 June the Class I point received the responsibility of supplying troops at Tuy Hoa and Ban Me Thuot with fresh vegetables and A-Rations. Since vegetables were being shipped from Da Lat to Nha Trang to Cam Ranh Bay and back to Ban Me Thuot and Tuy Hoa, many were unfit for human consumption by the time they arrived.

CPT. Donovan Kirkpatrick, Asst S-4, and Dr. (CPT.) W.W. Low, the area veterinarian, made a liaison visit on the 20th of June to Tuy Hoa and Ban Me Thuot. Various vendors at these places were checked and a procedure was established so that units in outlying areas could locally procure vegetables and fruits in their area.

Plans are presently being made to organize the issue of rations on a battalion-break basis. This would enable Class I personnel to issue in case-lots and reduce congestion in the Class I yard. Planned beginning date is sometime in August.

The Class I point was also selected as the site for a test of a special steel matting. Because of the unstable characteristics of the sand, hardstand or PSP must be utilized in open storage areas to prevent stocks from falling. A new type of steel matting seemed to offer a solution. On 29 May 6 bundles of matting were laid in the Class I yard. Rations were positioned on the matting and 10,000 pound scoop-loaders, trucks, fork-lifts and other vehicles were driven over the matting in the course of a days issue. General Engler, General Lollis, General Milles and General Friedman came to view the results. From all indications the matting proved to be unsatisfactory in this area.

Perhaps one of the best examples of growth is reflected in the Issue Commissary.

Beginning 1 May, 14 separate accounts were served by the Issue Commissary. These included tug boats, ships in the bay and a few non-appropriated funds here at Cam Ranh. May's sales were approximately \$39,000.

In June the Issue Commissary received the added mission of providing support for all commissaries supported by air in II Corps area. Over 30 accounts have been added; accounts range from a small team of advisors near the Cambodian border at Gia Nghia to the 1300 man Air Force non-appropriated fund in Pleiku, to the 5800 man construction force of RMK BRJ, Naval contractors, located at Cam Ranh. Monthly sales shot up to over \$121,000 in July and appear to be going higher.

In order to provide better service, it is planned to incorporate a commissary sales store with the Issue Commissary. No site has been selected yet, but construction is expected to begin during the next quarter.

Class II & IV

The Class II & IV Retail Activity has grown along with the Cam Ranh Bay installation. Accounts supported increased from 78 in May to 134 in July. This was due primarily to the influx of troops. The II & IV activity moved across the street to a new location on 4th Street and by 1 May was just getting situated. From May to July the base received increased steadily. It was evident that the supply system and the supply pipeline were beginning to fill.

134 tons were received in May, 404 tons and 448 tons for June and July respectively. Supply effectiveness has been increasing steadily.

Supply effectiveness for June was 28% and for July 51%. Demand satisfaction would have also been high had not 77% of authorized stock list been at zero balance. However, since a large percentage of ASL was at zero balance, the ability of the activity to fill demands immediately was severely hampered. Demand satisfaction was 7.7% in June and 11 % in July.

All indications are that it will continue to rise as additional supplies are received. 2689 lines of ASL are maintained. Personnel strength has remained relatively constant. Lt. William Burriss and Lt. Donald Thompson are responsible for the operation of the II & IV activity in which over 60 enlisted men are assigned.

During the months of May-July numerous physical changes were made in the layout of the activity. Two additional temporary structures were constructed, one to house the stock control office, the other to house small tools and other small items which require security. A new road of laterite was constructed in order to enable heavy vehicles to off-load cargo in the yard. As this period draws to a close there is a strong indication that Class II & IV will consolidate with the CMS Depot. However, the DX Clothing Point and the Self Service Supply Center will remain a part of the Sub Area.

Retail Class III

On 31 July, S-4 re-assumed the function of Retail Class III support. All TO&E personnel were assigned to Depot POL operations. The operation is presently located in an area of the TMP on 4th street. It consists of two 5,000 gal tankers and a personnel strength of 4. When the TMP is relocated to a permanent site, permanent POL dispensing facilities will be constructed.

Property Disposal

The tonnage of scrap property on hand at the Cam Ranh Bay Property Disposal Activity practically doubled during the period 1 May thru 31 July 1966, increasing from 638.6 short tons to 1183.6 short tons. 125.1 short tons of salvaged property were issued by this activity for re-utilization. During this period the workload increased proportionately with 5292 transactions being processed. On 1 July a property list was forwarded to the Saigon sales office covering 699.5 short tons of such scrap items as heavy and light iron and steel, storage batteries, scrap rubber, scrap tires, scrap tentage, scrap aluminum, scrap radiators, and scrap aircraft parts, for publication in an invitation for bid.

During this period a textile baling press was set up, and the activity is presently issuing approximately 500 pounds of baled rags per day. The personnel of the activity undertook various projects to increase and improve the covered storage areas, to improve the access road, to improve scrap segregation, and to improve the overall appearance of the Property Disposal yard.

SECTION II COMMANDERS RECOMMENDATIONS

Lessons Learned:

Item: Units assigned to CRB have abused and mis-used the priority designator codes.

Discussion: Many newly assigned units have requisitioned "nice to have" supplies on an 02 or 05 priority. Since 02 and 05 requisitions are normally used to denote mission essential supplies and are processed differently from normal 12-17 priority requisitions, many man hours are wasted processing these requisitions.

Observation: More emphasis should be placed on proper use of the priority designator system as outlined in AR 725-50.

CHAPTER IV

TRANSPORTATION OFFICE

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

During the period May through 20 July 1966, the Transportation Office was combined with the Cam Ranh Bay Depot Transportation Office and the Area Transportation Office. All three sections were under the control of Major Robert L Dorman, the Area Transportation Officer.

The combination of the three offices, called the Area Transportation Office, was responsible for all cargo shipments into, around and out of the Cam Ranh Bay Depot area, the Transportation Motor Pool, and the Baggage Section. In order to handle the many problems that the section encountered, the section was equipped with four (4) commissioned officers, one (1) warrant officer, and sixty (60) enlisted men.

On 20 July 1966, the Transportation Office separated into three separate organizations, with the Transportation Motor Pool and the Baggage Section coming under the control of the Cam Ranh Bay Sub Area Command Transportation Office. The former Assistant Area Transportation Officer, Captain Robert G Haid, was assigned as the Sub Area Command Transportation Officer, and his staff included a Warrant Officer, WO W-1 George F Daniels, as Maintenance Officer for the Transportation Motor Pool, and fifty (50) enlisted men to work as clerks, mechanics, drivers and supervisors. The Baggage Section, under the supervision of SSG Theodore R Hodges and SGT Tommy L Davis, was responsible for inbound and outbound baggage traffic.

During the period covered by this report, the baggage section, under strength at one time, has processed 1,622 pieces of baggage for 1,558 personnel, and received approximately 186 pieces of inbound baggage for personnel arriving in the command.

The baggage section was forced to move out of its initial location, a permanent warehouse, in June, and the section, in addition to carrying on its normal operations, built a temporary warehouse where they are now operating. At the end of July, the section was processing approximately forty (40) pieces of outbound baggage daily.

On the first of May, the Transportation Motor Pool had the following vehicles assigned:

- a. Five trucks, utility, 1/4 ton
- b. Two sedans, five passenger

c. Thirty-two trucks, cargo, 3/4 ton

With these few vehicles, the entire area was receiving support from the motor pool, and the units were using vehicles that were under their control.

Just prior to the beginning of this reporting period, a Transportation Motor Pool Taxi Service was established. The vehicles and drivers for this taxi service were levied from many of the units in the area, and these vehicles were utilized by all of the units on the peninsula. During the time that the taxi vehicles were in use, they covered a distance of 11,365 miles, primarily around the immediate area, and transported a total of 1,171 passengers.

On the fifth of May, eight (8) busses were received by the Motor Pool, and two days later, 7 May 1966, bus service was initiated for the area. Between the taxi vehicles and the busses, transportation was available for the majority of the personnel during normal working hours.

On 3 June, a total of thirteen (13) busses were hand receipted from Mah Trang, bringing the bus total to twenty-one (21). With the additional busses, troops could be transported to and from work with fewer vehicles, and the unit vehicles were available for operations. Since 7 May when the bus service was initiated, a total of 99,716 miles have been logged, and a total of 136,970 passengers transported around the peninsula.

Due to the increase in assigned vehicles, including the busses, in the Transportation Motor Pool, the Taxi Service was discontinued on or about 15 June.

By the end of the reporting period, the number of vehicles assigned to the motor pool had almost reached the amount authorized by the 1st Logistical Command. On 31 July, the vehicles on hand consisted of the following:

- a. Two sedans, five passenger
- b. Thirty-one trucks, utility, 1/4 ton
- c. Thirty-two trucks, cargo, 3/4 ton
- d. Twenty-four trucks, cargo, 2 1/2 ton
- e. Twenty-one busses, 36 passenger
- f. Five trucks, 5 ton, dump

- g. One truck, tractor, 5 ton
- h. Three trailers, 12 ton, S & P
- i. One wrecker, 5 ton
- j. One truck, decontamination

This comes to a grand total of 121 vehicles assigned to the Transportation Motor Pool. In addition to the above, the motor pool is maintaining additional vehicles for the US Army Support Command, Cam Ranh Bay, and other miscellaneous units.

On 31 July, the Transportation Motor Pool was assigned the additional task of providing a retail petroleum outlet for the entire peninsula. When the Class III retail outlet moved, the vehicle outlet in the motor pool was established. Only vehicles with bulk capability were being refueled by the Class III activity. All other vehicles are being handled by the motor pool outlet. Though small in size, vehicles are being refueled more rapidly than before. The equipment for this operation was furnished by the Class III activity, and the personnel were furnished by the Cam Ranh Bay Sub Area Command. Drivers are not required to leave their vehicles, and the operating personnel on hand are fueling the vehicles to expedite matters. Though the operation was only in use for one day during the reporting period, all indications were that it would be successful.

SECTION II COMMANDERS RECOMMENDATIONS

PERSONNEL:

The Transportation Office was operating with one officer, one warrant officer, and fifty enlisted men. These men are responsible for maintaining the vehicles assigned to the Transportation Motor Pool, keeping the files and records accurate and up to date, providing transportation for the area, and processing baggage in and out of this area. In many cases, personnel are utilized to train newly assigned personnel - especially drivers. With the responsibility of operating a testing and licensing section for the entire peninsula, qualified personnel required for this activity are on hand.

OPERATIONS AND TRAINING:

At the close of the reporting period, the motor pool was training, testing and licensing personnel from the entire area. This service is provided to all of the military personnel in the area as well as civilian groups that are assigned here. The training and testing program is the same for all personnel.

LESSONS LEARNED:

Area and Location for TMP

Item: The initial location and size of the area for the Transportation Motor Pool was inadequate and unsuitable.

Discussion: The area assigned to the TMP was inadequate due to the fact that it was located at the bottom of a hill with no water holding capability, and the terrain was not suitable for the vehicles assigned to the TMP. When the busses arrived, they were not able to move in the very loose sand. The PSP surface was finally provided, but it was only enough to provide a temporary hardstand for twenty busses. The materials were not provided for the maintenance areas and other buildings necessary for the smooth operations of the motor pool. The size of the area was not large enough to provide sufficient room for the drivers to properly perform their driver maintenance.

Observation: A new area for the Transportation Motor Pool has been selected, and if the access road and motor pool area are properly prepared with hardstand, and the area is approved for use, there will be sufficient room and proper areas to meet the current needs of TMP. There is also some room in the new area for expansion to meet the needs of the near future. The hardstand surface will be a requirement for the new area - especially the access road.

Location of the Baggage Warehouse

Item: The Baggage section, located in a permanent warehouse until the middle of June, is currently operating in a self-constructed warehouse on a temporary basis.

Discussion: The baggage section was forced to move out of their warehouse and provided with nothing. The section, due to the heavy workload, continued to function while they constructed a temporary warehouse from which to operate. The present location is ideal, but it is not permanent. They will be forced to move again in the future.

Observation: At the close of the report period, the Post Engineers were working on a new site for a permanent warehouse for the section. When the site is selected, prepared, and the warehouse built, the section will be able to move. Until that time, it will have to operate in the unsatisfactory building it is in now.

Authorized Vehicles Versus Requirements

Item: At the present time, the authorized number of vehicles for The Transportation Motor Pool is not sufficient to meet all of the requirements placed on it.

Discussion: The authorization of vehicles from the 1st Logistical Command was, when it was established, sufficient to meet the needs of this area. However, when the requirements were able to be met, there were fewer units in the area and fewer demands to be met. Now that the area is expanding and the number of units, many of them non-TOE units, is increasing, the authorized vehicles are not sufficient in number to meet the ever increasing demands placed upon the TMP. This greater number of vehicles is expected in the future, but the demands will continue to grow also.

Observation: The number of vehicles must increase sufficiently so that the Transportation Motor Pool will be able to meet the biggest portion of the commitments placed on it by individuals and units in the area.

CHAPTER V

OFFICE OF THE POST ENGINEER

SECTION I

SIGNIFICANCE ORGANIZATIONAL ACTIVITIES

1. With the ever increasing troop density there follows a greater demand for the Repair and Utilities (R&U) support at Cam Ranh. The job order requests (DA 2701) have increased by 300% since Jan 66. The work requests are handled thru Pacific Architects and Engineers, a civilian firm contracted to perform as the Post Engineer work force. The present internal structure as shown on chart "A" consists of 4 Americans, 46 Third Nationals (Australians, Koreans, Philippines), and 493 Vietnamese. The majority of the common labors are native fisherman, for the most part, very unskilled in military construction.

2. The PA&E unit capabilities at present include:

1. Installation and repair of refrigeration, plumbing, electrical and power sources.

2. Horizontal and Vertical design and construction.

3. Operation of the Fire Department, trash pick up, sanitary fill, rodent control program and limited water supply.

3. The materials and equipment used are government furnished as per contract. The materials are purchased thru the Operation and Maintenance Appropriation (O&MA) Funds. This includes new construction under \$25,000 and repairs to existing grounds and facilities. The approval authority breakdown is as follows:

1. Under \$1000.00 Post Engineer

2. Under \$5000.00 Post Commander

3. Under \$15,000.00 1st Logistic Command

4. Under \$25,000.00 USARV

4. The Post Engineer structure presently operates as shown on chart "B".

5. In July 66 the 544th Engineer Detachment (Utilities) arrived to augment the R&U effort. The 46 man unit has the capability to perform electrical, carpenter, refrigeration, sheet metal, drafting and welding work. The unit is capable of performing the normal utilities maintenance support for a 4000 man cantonment.

AVLC CAM-EN

SECTION II

COMMANDERS RECOMMENDATIONS

1. The overall R&U effort has been restricted because of three main supply items.

1. Major pieces of construction equipment (dozers, graders and other power tools).

2. A critical shortage of 2x4 and other construction lumber.

3. A critical shortage of adequate electrical wire.

ITEM: Breakdown of R&U operated generators.

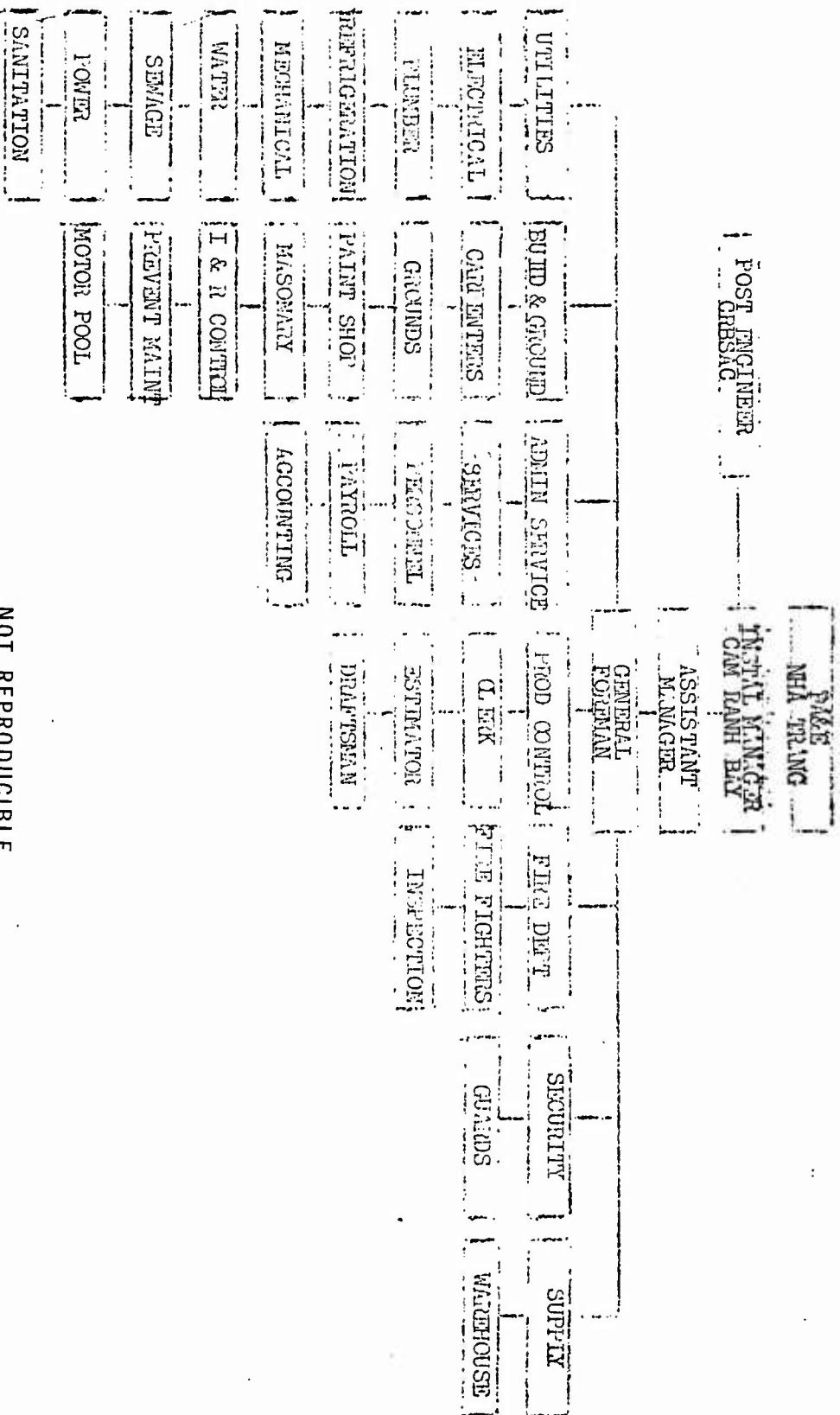
DISCUSSION: The majority of the 100 KW generators are operated 22 - 23 hours a day with maintenance being performed only during the shut down period. Many of the generators have been deadlined or evacuated because of these extended periods of operation.

OBSERVATION: It is felt this could have been avoided had there been issued 2 generators at each site. The 100KW's could then be used on an alternating basis. The excessive wear could be reduced from continuous operation and an overall conservation could be realized.

ITEM: Trash and garbage collection.

DISCUSSION: With the vast building program and expanding troop billet areas the generation of garbage and trash has over taxed the existing capabilities of the R&U contract.

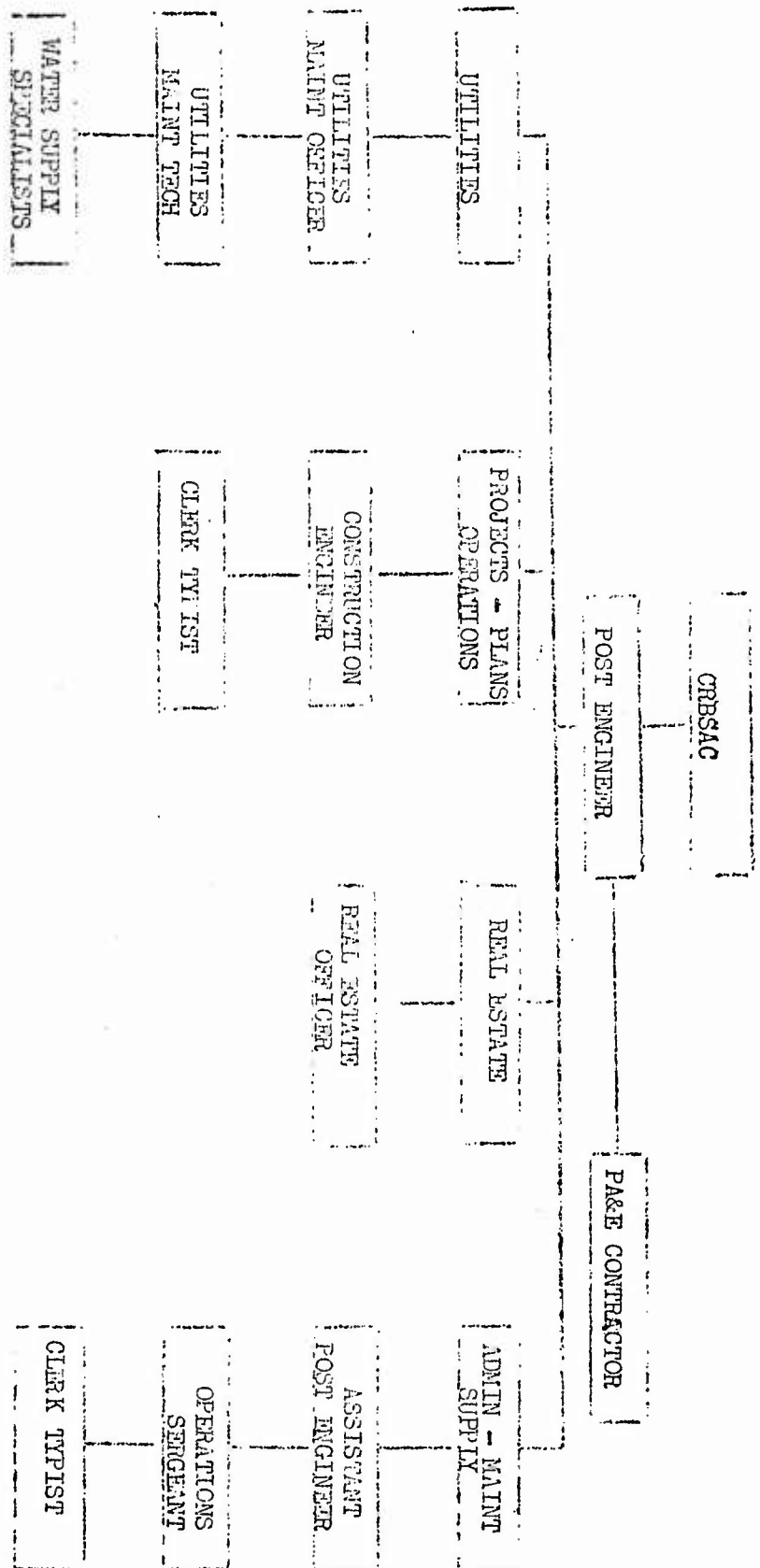
OBSERVATION: Negotiations were conducted to procure a local contractor from Ba Ngoi to physically remove from the peninsula, all garbage and trash.



NOT REPRODUCIBLE

ORGANIZATION
PACIFIC ARCHITECTS AND ENGINEERS
CM RANH BAY

CHART A



ORGANIZATION
POST ENGINEER

CHART B

CHAPTER VI

CIVIL AFFAIRS

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

The Civil Affairs Section was established on 20 April 1966. Its strength at the time of establishment was one officer and one enlisted man, a general clerk. One interpreter was added on 8 May 1966 and one NCO was assigned TDY to this section from the 1st Transportation Battalion (ACFT Maint Dep Seaborne) USNS Corpus Christi Bay on 1 June 1966.

During the period 3 March to 8 June 1966, an extension was built to the present school at Cam Ranh Bay in an effort to assist the village in establishing better school facilities.

On 17 May 1966, 832 refugees were off loaded from the US Army ship "John D. Page" and transported from the Cam Ranh Bay Depot to a refugee village at Bai-Gieng, Cam Ranh City. With the cooperation of many units and with proper planning, large numbers of refugees can be moved with very little confusion. These refugees were moved to this area to eliminate part of the part of the labor shortage.

On 31 May 1966, a Civic Action Advisory Council was established and on 2 June, an Action Council was established.

On 2 July 1966, the first meeting of all area civic action officers was held at the Cam Ranh City mayor's office in an effort to coordinate the civic action projects closer and to eliminate some duplications.

SECTION II COMMANDERS RECOMMENDATIONS

Personnel: There is a need for a full time clerk-typist in the civil affairs section.

Operations and Training: Personnel assigned to civil affairs duties should be given a short course before assignment regardless of the area covered. This is necessary since the impact of civic action and civil affairs has a direct impact on the communist propaganda effort.

Logistics: CRS aid supplies have been received in this area without receiving prior notification. This causes a hardship on the port operation, transportation, and, in most cases, storage space is not available.

SECTION II COMMANDERS RECOMMENDATIONS

Lessons Learned:

School Construction Projects

Item: Failure to fully coordinate all plans before starting construction.

Discussion: The extension to the Cam Ranh village school was started before a civil affairs section was established. The project was never coordinated with the mayor's office until the building was 50% complete. This resulted in the teacher for the new classroom not being projected on the city budget. Financial plans were not finalized prior to starting construction. This caused some of the sponsors to drop the project. In turn, an unpaid balance of 50,000 \$VN remained when the school was completed for the official opening.

Observation: All civic action projects must be approved by GVN authorities prior to starting construction. All plans should be completed in detail prior to the project starting.

Sanitation Project

Item: Garbage and trash pick-up in the village and hamlet.

Discussion: This is a worthwhile project which is being sponsored and approved by the mayor. However, there is an apparent lack of interest on the part of many of the Vietnamese officials to assist in these projects.

Observation: On projects that are approved by the mayor, he should use pressure on the village and hamlet chiefs to obtain their cooperation.

On-Limits and Off-Limits Areas

Item: Placing villages and establishments on and off-limits.

Discussion: In the past, the complete village of Cam Ranh has been placed off-limits due to a few establishments not being up to the required sanitation standards or for selling unauthorized items such as dope. This causes a hardship on the complete village. In some cases the complete village was placed off-limits because the village chief could not enforce the regulations. The closing of an entire village causes a hardship on the complete community and denies the military personnel of needed recreation facilities.

Observation: The necessary closing of the entire village can be overcome by requiring the establishment owners to sign an agreement with the village chief in coordination with the military. Should these rules not be followed, it should be agreed that the village chief's representative in conjunction with the military will place an establishment off limits. Authorized signs will be placed on the buildings indicating on or off limits.

CHAPTER VII

INSPECTOR GENERAL

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

Established on 20 March 1966, the office of the Inspector General has an authorized strength of one officer in the grade of major. During its first four months of existence, the office of the Inspector General has shown an increase in the number of complaints and requests for assistance received. The Inspector General received and acted upon 19 complaints and requests for assistance during the month of April. A sharp rise to 42 complaints and requests for assistance were registered during May. For the month of June, this figure reached a high of 45. This sharp increase is primarily due to the increased number of personnel assigned to Cam Ranh Bay.

Soon after the establishment of the Office of the Inspector General, Annual General Inspections commenced on 26 April 1966. To date, three units have received Annual General Inspections: the 136th Ordnance Company (Park), 128th Signal Company, and the 82nd Transportation Company. These inspections were held 26-27 April, 5-6 May, and 18-20 May, respectively.

On 1 June 1966, the Office of the Inspector General was reorganized under the Cam Ranh Bay Sub Area Command (Prov).

SECTION II COMMANDERS RECOMMENDATION

This section is not applicable to the Office of the Inspector General.

CHAPTER VIII

OFFICE OF HEADQUARTERS COMMANDANT

SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES

From 1 May 1966 to 18 July 1966, the Office of Headquarters Commandant was responsible for providing the commanding officer of the Cam Ranh Bay Sub Area Command (Prov) with a command agency. This agency's mission is to plan, supervise and coordinate the non-technical training, administrative and security activities of units not assigned or attached to anyother subordinate commands.

From 18 July to 31 July 1966, the Special Troops operations were assumed by the Office of Headquarters Commandant, which entailed the exercising of operational control over all Cam Ranh Bay Sub Area Command (Prov) troops, that are not assigned or attached to subordinate commands. Also, the responsibilities normally identified with a headquarters commandant, as outlined in FM 101-5 were assumed. During this period the headquarters commandant conducted a savings bond program, which exceeded its intended goal of 85% by obtaining a 100% troop participation in the program.

SECTION II COMMANDERS RECOMMENDATIONS

This section of the historical report is not applicable to the Office of Headquarters Commandant for this quarter. This is due to the fact that a re-organization took place during this period which brought about the formation of this staff section in the latter part of the quarter. Consequently, the section was not in existence long enough to execute all its assigned activities, which are needed for this part of the report entitled Commanders Recommendations.

UNCLASSIFIED

Security Classification

DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

1. ORIGINATING ACTIVITY (Corporate author)		2a. REPORT SECURITY CLASSIFICATION	
HQ DA, OACSFOR, Washington, D.C. 20310		UNCLASSIFIED	
		2b. GROUP	
3. REPORT TITLE			
Operational Report - Lessons Learned, Cam Ranh Bay Sub Area Command			
4. DESCRIPTIVE NOTES (Type of report and inclusive dates)			
Experiences of unit engaged in counterinsurgency operations 1 May to 31 July 1966.			
5. AUTHOR(S) (First name, middle initial, last name)			
CO, Cam Ranh Bay Sub Area Command			
6. REPORT DATE		7a. TOTAL NO. OF PAGES	7b. NO. OF REFS
Undated		41	
8a. CONTRACT OR GRANT NO.		9a. ORIGINATOR'S REPORT NUMBER(S)	
b. PROJECT NO.		660276	
c. N/A		9b. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)	
d.			
10. DISTRIBUTION STATEMENT			
11. SUPPLEMENTARY NOTES		12. SPONSORING MILITARY ACTIVITY	
N/A		DA, OACSFOR, Washington, D.C. 20310	
13. ABSTRACT			